





























	Priority & work area	No	Action	Output	Date	Lead	Impacts	Product	
1. New homes & communities	Investigate new delivery mechanisms	1	Monitor progress on City Deal	Invite City Deal to 2 meetings per year to update CRHB so we can offer input	Jul-16 Jan-17	CRHB	New approaches to deliver homes & communities	 	  
		2	Learn about City and SCDC house building programmes	Update every 6 months on progress, to learn and share lessons	Sep-16 Jun-17	AC/SH	New approaches to deliver homes & communities		
		3	Monitor progress on community land trusts (CLTs)	Invite update on CLTs from ECDC	Mar-17	ECDC	New options explored		
		4	Monitor progress on self-commissioned and self-build housing incl K1 site	Update on local self build projects & RP forum to invite SCDC self build vanguard presentation	Mar-17	SCDC	New options explored		
		5	Monitor progress on right to build / self build vanguard project	Consider extending SCDC pilot using Home-Link as framework for self-build register across sub-region (SCDC)	Jan-17	SCDC	New options explored		
		6	Monitor progress on new tenure products including RentPlus	RentPLUS report especially in FDC	Jan-17	Enablers FDC	New options explored		
	Viability and CIL	7	Feed back lessons of early implementers of CIL locally & nationally, identify problems, can we resolve these and take advantage of opportunities?	<ul style="list-style-type: none"> <li>* Learn about national review</li> <li>* Identify problems and pressures under CIL locally via 6 monthly update from ECDC &amp; HDC</li> <li>* Work with PPF to overcome barriers identified and investigate data to support viability assessment locally</li> </ul>	Jan-17	Enablers ECDC HDC SRC	Impact optimised for housing	 	

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	8	Networking event to investigate and report on viability calculations and methods. How does affordable housing requirement affect whole site viability?	Special CRHB session bringing together * Investigation of viability at SCDC (DO) and joint work with City and HDC * Learning from talks with Terry Fuller of HCA (FDC) * New ways to secure higher % affordable West Suffolk: SP * High profile cases recently and recent independent review (Cambridge) * Research completed in London highlighting profits over- and costs understated * Involve and incorporate feedback (RP devt forum) * Ensure lessons are shared with planners so housing helps as much as possible in the assessment process and WHEN	Deferred	Enablers RPs Planners CRHB	Consistent approach to viability?		
	9	Work together on s106 clauses project	Seek advice on specific approaches and wording of s106 clauses to secure optimum housing and affordable housing on sites Investigate tools to support districts' viability negotiations Purchase detailed house price data to inform viability discussions on trial basis	Mar-17	Enablers	Consistent approach to s106		
	10	Assess impact of new products and policies locally	Investigate Starter Homes Initiative, RSL right to buy, council sale of higher value homes, pay to stay	Jan-17	SH, Savills	Tools to assess new products		
New standards for new homes	11	Work with CPOs to devise an effective local approach to new govt housing standards, linking to local plan process/mechanisms	Assess Inspectors remarks at City and SCDC examination on this topic (delayed into 2016/17) Run a joint session with planners & RPs, invite Andy von Brodsky	Mar-17	RSLs CRHB Planners Enablers	Consistent approach to standards in future local plans		

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Housing's economic benefits	12	Locate and publicise tool showing effect of housing on economic activity through construction, management & maintenance	Promote new NHF tool to demonstrate local impacts by adding infographic and link on CRHB web page	Apr-16	SRC	Stronger evidence on housing & economic links		
	13	Continue to develop relationship with Local Enterprise Partnerships (LEPs) and other economic partners	Share evidence and build tool to assess housing and economic links across our wider area (rolled into above)	Apr-16	CRHB	Share housing evidence on the economic links		
Potential of private rented housing	14	Assess the potential for rental and intermediate housing across the sub-region to support wellbeing and the economy	Examine existing data on housing including rental and intermediate markets. Analyse affordability of different housing products incl new rent bulletin for districts	Nov-16	CRHB	Secure and share housing evidence on rents		
	15	Monitor development of SCDC's Property Company to deliver rented housing	Verbal update 6 monthly	Sept 16 Mar 17	SCDC	Shared learning and partnership		
Planning and monitoring delivery	16	Continue to plan and monitor housing delivery across the sub-region, including rural homes	Gather data on: * past housing and affordable delivery across the sub-region * future plans for all homes and affordable homes, including rural, and compare to Local Plan trajectories into the future	Sep-16	Enablers SRC	Record of delivery across our area.		

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2. Homes for wellbeing	Evidence base	17	Review spec for SHMA in light of new NPPF and guidance, working closely with planners	Agree a new brief for between CRHB and CPOs, meeting NPPF, NPPG etc. Report to CRHB and CPOs on future joint direction of the SHMA	Sep-16	SHMA	Approach agreed for 2017/18		
		18	Gather evidence and promote mixed tenures and sizes on new housing developments	Pilot new guide to sizes and tenures of affordable homes. Share with enablers and PPF, and subject to discussions incorporate into SHMA	Mar-17	SHMA	Clarity on need for mix of tenures and sizes		
		19	Keep evidence base updated to enable local plan development in future	City to share news on developing its affordable housing SPD, linked to Local Plan	Mar-17	SHMA	Up to date market analysis		
		20	Produce and promote housing market bulletins, monitoring market signals quarterly	Four bulletins each year	Jun Sep Dec Mar	SHMA	Up to date market signals	 	
		21	Update and develop small-area sub-regional profiles	Profiles were launched in 2014-15. Plan to update 2016	Mar-17	CSHG	Up to date profiles for sub-region		
	Strengthen housing's links with health, care and wellbeing	22	Build effective links with multi disciplinary / neighbourhood teams and help them link to housing partners & issues	Updates from Cambridge Executive Partnership Board to CRHB	Jun Sep Dec Mar	RO'D	Better understanding of county actions	 	
				Promote new "Guide to Housing" tool to colleagues across area incl health and social care. Use partner input to build / improve	Mar-17	SRC	More housing referrals from partner agencies		
		24	Healthy Towns Northstowe	Report on progress of Northstowe Healthy Town plans and delivery	Mar-17	CRHB	Learn from the new fund and approach		
		25	Contribute to Disables Facilities Grant review	Support county-wide review of DFGs, funding and related work programmes Contribute comments on county-wide DFG review in Summer 2016	Aug-16	TR	Work together to improve DFG outcomes		
		26	Investigate the "orange card" system in place in Cambridge	Report to CRHB Assess application in other districts	Jun-16	FS	Assess wider application of cards		
		27	Monitor progress of Home Improvement Agency development	Update on FDC approach (in light of partnership with KLWN HIA) during 2016/17	Feb-17	CRHB	Agreement on key partners in CambsHIA		

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	28	Contribute to reducing domestic abuse	CRHB rep to attend domestic abuse governance board and update on implementation of strategy & action plan	Mar-17	CCC	Delivery of domestic abuse strategy with housing input		
	29	Investigate national MOU for housing, health and care	<ul style="list-style-type: none"> <li>* Share national progress on MOU including Nottingham's draft</li> <li>* Research appetite for a local MOU, and if wanted, key stakeholders draft a local MOU and action plan</li> <li>* Consult widely to ensure the Memo brings maximum partner involvement and inclusion</li> </ul>	Mar-17	CRHB, HWBB, CAFS, PHE Wider partnership and Suffolk?	Ageed principles for joint work, identified shared projects, partner involvement & SMART action plan		
Plan for our changing demography, particularly growing number of older people	30	Refresh / replace 2011-2015 Extra Care strategy and contribute to Older Peoples Accommodation Strategy	<ul style="list-style-type: none"> <li>* Review future need for extra care</li> <li>* Clarify current provision and compare with local plan dwelling forecasts</li> <li>* Clarify capital and revenue funding from county and health partners</li> <li>* Review existing extra care and its contribution to supporting hospital discharge</li> <li>* Seek partner input and approval</li> <li>* Report on Extra Care Market Position to CSUG</li> </ul>	Aug-16	ECSG	ECMPS in place for 2016+		
Other specialist housing needs	31	Help identify need for other specialist and supported housing across the sub-region	<ul style="list-style-type: none"> <li>* Map existing provision</li> <li>* Creating an updateable model to project future needs</li> <li>* Link existing provision with projected needs to identify gaps</li> <li>* Work with enablers and commissioners to highlight housing needed on new developments</li> </ul>	Mar-17	SHNTFG	Plan for other supported housing need and pipeline for next 5 years		

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3. Existing homes	Impact of welfare reforms	32	Monitor effects, impact and response to welfare reforms	Share information about financial capability and welfare reform issues and impacts via web resources	Mar-17	FCF	Help residents cope with impacts of national austerity		
		33		Identify impact of Local Housing Allowance changes locally on (a) private rented housing	Aug-16	SRC	Web resource on LHA rates compared to local rents		
		34		(b) supported housing	Sep-17	RSLforum	Report on ability to develop new supported housing		
		35	Report of CRHB on roll-out of Universal Credit in 2016/17	Report to CRHB on impacts and lessons	Mar-17	FCF	Help residents manage financially		
	Digital inclusion	36	Report strategies and approaches members and partners are taking to digital inclusion	* Update on Smart City (part of City Deal) progress, impact on digital inclusion and any housing contribution to be made	Jul-16	CCCC & FCF	Progress on shared actions about digital inclusion		
		37		* Promote digital inclusion via CRHB web resources	Jul-16	SRC			
	Stock condition	38	Partners across sub-region consider stock condition pilot and commission as needed	Roll out Cambridge pilot across housing sub-region, if wanted and considered good value	Sep-17	CCRG	Better use of resources and sub-regional tool		
Reduce fuel poverty	39	Monitor incidence of fuel poverty across the sub-region	Updated fuel poverty atlas (due June 2016, delay in publicatin of DECC data) Publicise to residents and partners as "open data"	Aug-16	CRHB	Promote schemes to help residents access schemes e.g. Winter Warmth			

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4. Housing need & homelessness	Operate choice based lettings sub regionally	40	Assess impact of housing reforms on choice based lettings	Fixed term tenancies, pay to stay, differing rent levels, Right to Buy, portable discount, sale of council higher value homes. Increased complexity of choice and impact on CBL	Feb-17	HLMB	Report on complexities and create a new way forward		
	Prevent and tackle homelessness through agreed action plan	41	Review progress on homelessness action plan	Report on progress of key sub-regional actions in Nov 2016 (DG)	Nov-16	Hless	Progress report shared with CRHB partners		
		42	Consolidate Town Hall Lettings beyond April 2016	Establish whether other authorities want to partner Cambridge City in this project moving forward	Mar-17	Hless	Extend THL partnership		
		43	Roll out the Chronically Excluded Adults' service into Peterborough	Roll out the Chronically Excluded Adults' service into Peterborough	Mar-17	Hless	Service coverage extended		
		44	Deliver a sub-regional supported lodgings scheme	Assess feasibility of extending Suffolk supported lodgings scheme to Cambs	Mar-17	Hless	Report on feasibility		
		45	Report to CRHB on homelessness stats across the sub-region	Deveop a pilot "open data" report and commentary	Jul-16	SRC & Hless	Open Data report & stats		
		46		Use the agreed report to monitor homelessness stats	Nov-16				