

## Introduction

CRHB works as an officer partnership to deliver an annual action plan.

More background, and previous action plans can be found at [www.cambridgeshireinsight.org.uk/housing](http://www.cambridgeshireinsight.org.uk/housing)

Our 2016/17 action plan continues to follows four priorities.

Each priority includes working with our many and various partners across the seven districts of the sub region

CRHB's priorities for 2016-17 are:











- |                              |   |
|------------------------------|---|
| 1. New homes and communities | Work with partners to deliver new homes which support economic success and create   |
| 2. Homes for wellbeing       | Work with partners to enable better health and wellbeing                            |
| 3. Existing homes            | Work with partners to improve standards in existing homes and encourage best use of |
| 4. Housing need              | Work with partners to meet housing need and tackle homelessness.                    |

The action plan is managed in excel, to enable easier updating through the year






The detailed actions are located on the second tab

A quick "red amber green" count is provided on the third tab

We try to keep jargon to a minimum but there's a glossary of any abbreviations used on the third tab



















Priority & work area	No	Action	Output	Date	Lead	Impacts	Product	
Investigate new delivery mechanisms	1	Monitor progress on City Deal	Invite City Deal to 2 meetings per year to update CRHB so we can offer input	Jul-16 Jan-17	CRHB	New approaches to deliver homes & communities	 	
	2	Learn about City and SCDC house building programmes	Update every 6 months on progress, to learn and share lessons	Sep-16 Jun-17	AC/SH	New approaches to deliver homes & communities		
	3	Monitor progress on community land trusts (CLTs)	Invite update on CLTs from ECDC	<i>When?</i>	ECDC	New options explored		
	4	Monitor progress on self-commissioned and self-build housing incl K1 site	Update on K1: Invite Adam Broadway (Instinctively Green)	Dec-16	City SCDC	New options explored		
	5	Monitor progress on right to build / self build vanguard project	Consider extending SCDC pilot using Home-Link as framework for self-build register across sub-region (SCDC)	Sep-16	SCDC	New options explored		
	6	Monitor progress on new tenure products including RentPlus	RentPLUS report especially in FDC	Sep-16	Enablers FDC	New options explored		
Viability and CIL	7	Feed back lessons of early implementers of CIL locally & nationally, identify problems, can we resolve these and take advantage of opportunities?	* Learn about national review (was to be published March 2016, delayed) * Identify problems and pressures under CIL locally via 6 monthly update from ECDC & HDC * Work with PPF to overcome barriers identified and investigate data to support viability assessment locally	Sep-16	Enablers ECDC HDC SRC	Impact optimised for housing	 	











Priority & work area	No	Action	Output	Date	Lead	Impacts	Product	
Viability and CIL (cont)	8	Networking event to investigate and report on viability calculations and methods. How does affordable housing requirement affect whole site viability?	Special CRHB session bringing together * Investigation of viability at SCDC (DO) and joint work with City and HDC * Learning from talks with Terry Fuller of HCA (FDC) * New ways to secure higher % affordable West Suffolk: SP * High profile cases recently and recent independent review (Cambridge) * Research completed in London highlighting profits over- and costs understated * Involve and incorporate feedback (RP devt forum) * Ensure lessons are shared with planners so housing helps as much as possible in the assessment process and WHEN discussions take place	Oct-16	Enablers RPs Planners CRHB	Consistent approach to viability?		
	9	Work together on s106 clauses project	Seek advice on specific approaches and wording of s106 clauses to secure optimum housing and affordable housing on sites, and investigate tools to support districts' viability negotiations	Mar-17	Enablers	Consistent approach to s106		
	10	Assess impact of new products and policies locally	Investigate Starter Homes Initiative, RSL right to buy, council sale of higher value homes, pay to stay	Nov-16	CSHG	Tools to assess new products		
New standards for new homes	11	Work with CPOs to devise an effective local approach to new govt housing standards, linking to local plan process/mechanisms	Assess Inspectors remarks at City and SCDC examination on this topic (delayed into 2016/17) Run a joint session with planners & RPs, invite Andy von Brodsky	Mar-17	RSLs CRHB Planners Enablers	Consistent approach to standards in future local plans		

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Housing's economic benefits	12	Locate and publicise tool showing effect of housing on economic activity through construction, management & maintenance	Promote new NHF tool to demonstrate local impacts by adding infographic and link on CRHB web page	Apr-16	SRC	Stronger evidence on housing & economic links		
	13	Continue to develop relationship with Local Enterprise Partnerships (LEPs) and other economic partners	Share evidence and build tool to assess housing and economic links across our wider area	Nov-16	CRHB	Share housing evidence on the economic links		
Potential of private rented housing	14	Assess the potential for rental and intermediate housing across the sub-region to support wellbeing and the economy	Examine existing data on housing including rental and intermediate markets. Analyse affordability of different housing products	Nov-16	CRHB	Share housing evidence on the economic links		
	15	Monitor development of SCDC's Property Company to deliver rented housing	Verbal update 6 monthly	Sep 16 Mar 17	SCDC	Shared learning and partnership		
Planning and monitoring delivery	16	Continue to plan and monitor housing delivery across the sub-region, including rural homes	Gather data on: * past housing and affordable delivery across the sub-region * future plans for all homes and affordable homes, including rural, and compare to Local Plan trajectories into the future	Sep-16	Enablers SRC	Record of delivery across our area		
Evidence base	17	Review spec for SHMA in light of new NPPF and guidance, working closely with planners	Agree a new brief for between CRHB and CPOs, meeting NPPF, NPPG etc. Report to CRHB and CPOs on future joint direction of the SHMA	Sep-16	SHMA	SHMA withstands challenges of planning process		
	18	Gather evidence and promote mixed tenures and sizes on new housing developments	Pilot new guide to sizes and tenures of affordable homes. Share with enablers and PPF, and subject to discussions incorporate into SHMA	Mar-17	SHMA	Clarity on need for mix of tenures and sizes		

Priority & work area	No	Action	Output	Date	Lead	Impacts	Product	
<i>Evidence base (cont)</i>	19	Keep evidence base updated to enable local plan development in future	City to share news on developing its affordable housing SPD, linked to Local Plan	Mar-17	SHMA	Up to date market analysis		
	20	Produce and promote housing market bulletins, monitoring market signals quarterly	Four bulletins each year	Jun Sep Dec Mar	SHMA	Up to date market signals	 	
	21	Update and develop small-area sub-regional profiles	Profiles were launched in 2014-15. Plan to update 2016	Mar-17	CSHG	Up to date profiles for sub-region		
Strengthen housing's links with health, care and wellbeing	22	Build effective links with multi disciplinary / neighbourhood teams and help them link to housing partners & issues	Updates from Cambridge Executive Partnership Board to CRHB	Jun Sep Dec Mar	RO'D	Better understanding of county actions	 	
	23		Promote new "Guide to Housing" tool to colleagues across area incl health and social care. Use partner input to build / improve	Mar-17	SRC	More housing referrals from partner agencies		
	24	Healthy Towns Northstowe	Report on progress of Northstowe Healthy Town plans and delivery	Mar-17	CRHB	Learn from the new fund and approach		
	25	Contribute to Disables Facilities Grant review	Support county-wide review of DFGs, funding and related work programmes Contribute comments on county-wide DFG review in Summer 2016	Aug-16	TR	Work together to improve DFG outcomes		
	26	Investigate the "orange card" system in place in Cambridge	Report to CRHB Assess application in other districts	Jun-16	FS	Assess wider application of cards		
	27	Monitor progress of Home Improvement Agency development	Update on FDC approach (in light of partnership with KLWN HIA) during 2016/17	Feb-17	CRHB	Agreement on key partners in CambshIA		

Priority & work area	No	Action	Output	Date	Lead	Impacts	Product	
<i>Strengthen housing's links with health, care and wellbeing (cont)</i>	28	Contribute to reducing domestic abuse	CRHB rep to attend domestic abuse governance board and update on implementation of strategy & action plan	Mar-17	CCC	Delivery of domestic abuse strategy with housing input		
	29	Investigate national MOU for housing, health and care	<ul style="list-style-type: none"> <li>* Share national progress on MOU including Nottingham's draft</li> <li>* Research appetite for a local MOU, and if wanted, key stakeholders draft a local MOU and action plan</li> <li>* Consult widely to ensure the Memo brings maximum partner involvement and inclusion</li> </ul>	Mar-17	CRHB, HWBB, CAFS, PHE Wider partnership and Suffolk?	Ageed principles for joint work, identified shared projects, partner involvement & SMART action plan		
Plan for our changing demography, particularly growing number of older people	30	Refresh / replace 2011-2015 Extra Care strategy and contribute to Older Peoples Accommodation Strategy	<ul style="list-style-type: none"> <li>* Review future need for extra care</li> <li>* Clarify current provision and compare with local plan dwelling forecasts</li> <li>* Clarify capital and revenue funding from county and health partners</li> <li>* Review existing extra care and its contribution to supporting hospital discharge</li> <li>* Seek partner input and approval</li> <li>* Report on Extra Care Market Position to CRHB</li> </ul>	Aug-16	ECSG	ECMPS in place for 2016+		
Other specialist housing needs	31	Help identify need for other specialist and supported housing across the sub-region	<ul style="list-style-type: none"> <li>* Map existing provision</li> <li>* Creating an updateable model to project future needs</li> <li>* Link existing provision with projected needs to identify gaps</li> <li>* Work with enablers and commissioners to highlight housing needed on new developments</li> </ul>	Mar-17	SHNTFG	Plan for other supported housing need and pipeline for next 5 years		






Priority & work area	No	Action	Output	Date	Lead	Impacts	Product	
Impact of welfare reforms	32	Monitor effects, impact and response to welfare reforms	Share information about financial capability and welfare reform issues and impacts via web resources	Mar-17	FCF	Help residents cope with impacts of national austerity		
	33		Identify impact of Local Housing Allowance changes locally on (a) private rented housing	Aug-16	SRC	Web resource on LHA rates compared to local rents		
	34		(b) supported housing	Sep-17	RSLforum	Report on ability to develop new supported housing		
	35	Report of CRHB on roll-out of Universal Credit in 2016/17	Report to CRHB on impacts and lessons	Mar-17	FCF	Help residents manage financially		
Digital inclusion	36	Report strategies and approaches members and partners are taking to digital inclusion	* Update on Smart City (part of City Deal) progress, impact on digital inclusion and any housing contribution to be made	Jul-16	CCCC & FCF	Progress on shared actions about digital inclusion		
	37		* Promote digital inclusion via CRHB web resources	Jul-16	SRC			
Stock condition	38	Partners across sub-region consider stock condition pilot and commission as needed	Roll out Cambridge pilot across housing sub-region, if wanted and considered good value	Sep-17	CCRG	Better use of resources and sub-regional tool		
Reduce fuel poverty	39	Monitor incidence of fuel poverty across the sub-region	Updated fuel poverty atlas (due June 2016, delay in publication of DECC data) Publicise to residents and partners as "open data"	Aug-16	CRHB	Promote schemes to help residents access schemes e.g. Winter Warmth		
Operate choice based lettings sub regionally	40	Assess impact of housing reforms on choice based lettings	Fixed term tenancies, pay to stay, differing rent levels, Right to Buy, portable discount, sale of council higher value homes. Increased complexity of choice and impact on CBL.	Nov-16	HLMB	Report on complexities and create a new way forward		

Priority & work area	No	Action	Output	Date	Lead	Impacts	Product	
Prevent and tackle homelessness through agreed action plan	41	Review progress on homelessness action plan	Report on progress of key sub-regional actions in Nov 2016 (DG)	Nov-16	Hless	Progress report shared with CRHB partners		
	42	Consolidate Town Hall Lettings beyond April 2016	Establish whether other authorities want to partner Cambridge City in this project moving forward	Mar-17	Hless	Extend THL partnership		
	43	Roll out the Chronically Excluded Adults' service into Peterborough	Roll out the Chronically Excluded Adults' service into Peterborough	Mar-17	Hless	Service coverage extended		
	44	Deliver a sub-regional supported lodgings scheme	Assess feasibility of extending Suffolk supported lodgings scheme to Cambs	Mar-17	Hless	Report on feasibility		
	45	Report to CRHB on homelessness stats across the sub-region	Deveop a pilot "open data" report and commentary	Jul-16	SRC & Hless	Open Data report & stats	 	
	46		Use the agreed report to monitor homelessness stats	Nov-16			 	



	Total (number)	All actions and meeting items
Red	0	0%
Amber	2	4%
Green	5	11%
Grey (not due yet)	39	85%
Total	46	100%

Key to groups and terms		
CCRG	Cambridgeshire County Research Group	
CEPB	Cambridge Executive Partnership Board	Group looking county wide at integrated housing, health and care projects including Better Care Fund
City	Cambridge City Council	
CPOs	Chief Planning Officers	
CRHB	Cambridge sub-regional housing board	
CSHG	Cambridge sub-regional strategic housing group	
DFG	Disabled Facilities Grant	
ECDC	East Cambridgeshire District Council	
ECSG	Extra Care Strategy Group	
Enablers	Housing enablers	
FCF	Financial Capability Forum	
FDC	Fenland District Council	
FHDC	Forest Heath District Council, part of West Suffolk	
HDC	Huntingdonshire District Council	
HIA	Home Improvement Agency	
Hless	Homelessness strategy group	
HLMB	Home-Link management board	
JSPU	Joint strategic planning unit	
KLWN	Kings Lynn and West Norfolk District Council	
LA	Local authority	
N&CF	Neighbourhood and community forum	
PPF	Planning Policy Forum	
PropCo	Property company	
RSL devt forum	Housing association development forum	
SRC	Sub regional housing strategy coordinator	
SCDC	South Cambridgeshire District Council	
SEBC	St Edmundsbury Borough Council, part of West Suffolk	
SHMA	Strategic housing market assessment	
SHNTFG	Specialist Housing Needs Task & Finish Group	

Key to symbols	
	Report
	Discussion & shared learning
	Networking / building partnerships
	Statistics
	Web resource (with hyperlink once published)