








































Priority & work area	No	Action	Output	Date	Lead	Impacts	Product	
Investigate new delivery mechanisms	1	Monitor progress on City Deal	Invite City Deal to 2 meetings per year to update CRHB so we can offer input	Jul-16 Jan-17	CRHB	New approaches used to deliver new homes & communities		
	2	Learn about City and SCDC house building programmes	Update every 6 months on progress, to learn and share lessons	Sep-16 Jun-17	AC/SH	"		
	3	Monitor progress on community land trusts	Invite update on CLTs from ECDC	Dec-16	ECDC	New options explored		
	4	Monitor progress on self-commissioned and self-build housing incl K1 site	Update on K1: Invite Adam Broadway (Instinctively Green)	Dec-16	City SCDC	New options explored		
	5	Monitor progress on right to build / self build vanguard project	Consider extending SCDC pilot using Home-Link as framework for self-build register across sub-region (SCDC)	Sep-16	SCDC	New options explored		
	6	Monitor progress on new tenure products incl RentPlus	RentPLUS report especially in FDC	Sep-16	Enablers FDC	New options explored		
Viability and CIL	7	Feed back lessons of early implementers of CIL locally & nationally, identify problems, can we resolve these and take advantage of opportunities?	* Learn about national review to be published March 2016 * Identify problems and pressures under CIL locally via 6 monthly update from ECDC & HDC * Work with PPF to overcome barriers	May-16 or Jun-16	Enablers ECDC HDC	Impact optimised for housing		
	8			Jan-17				

Priority & work area	No	Action	Output	Date	Lead	Impacts	Product
Viability and CIL	9	Networking event to investigate and report on viability calculations and methods. How does affordable housing requirement affect whole site viability?	<p>Special CRHB session bringing together</p> <ul style="list-style-type: none"> * Investigation of viability at SCDC (DO) and joint work with City and HDC * Learning from talks with Terry Fuller of HCA (FDC) * New ways to secure higher % affordable West Suffolk: SP * High profile cases recently and recent independent review (Cambridge) * Research completed in London highlighting profits over- and costs under-stated * Involve and incorporate feedback (RP devt forum) * Ensure lessons are shared with planners so housing helps as much as possible in the assessment process and WHEN discussions take place 	Oct-16	Enablers RPs Planners CRHB	Consistent approach to viability?	
	10	Work together on s106 clauses project	Seek advice on specific approaches and wording of s106 clauses to secure optimum housing and affordable housing on sites.	Jan-17	Enablers	Consistent approach to s106	
	11	Assess impact of new products and policies locally	Investigate Starter Homes Initiative, RSL right to buy, council sale of higher value homes, pay to stay	Nov-16	CSHG	Tools to assess new products	
New standards for new homes	12	Work with CPOs to devise an effective local approach to new govt housing standards, linking to local plan process/mechanisms	<p>Assess Inspectors remarks at City and SCDC examination on this topic (delayed into 2016/17)</p> <p>Run a joint session with planners & RPs, invite Andy von Brodsky</p>	Mar-17	RSLs CRHB Planners Enablers	Consistent approach to standards in future local plans	

Priority & work area	No	Action	Output	Date	Lead	Impacts	Product	
Housing's economic benefits	13	Locate and publicise tool showing effect of housing on economic activity through construction, management & maintenance	Promote new NHF tool to demonstrate local impacts by adding infographic and link on CRHB web page	Apr-16	SB	Stronger evidence on housing & economic links		
	14	Continue to develop relationship with Local Enterprise Partnerships (LEPs) and other economic partners	Share evidence and build tool to assess housing and economic links across our wider area	Nov-16	CRHB	Share housing evidence on the economic links		
Potential of private rented housing	15	Assess the potential for rental and intermediate housing across the sub-region to support wellbeing and the economy	Examine existing data on housing including rental and intermediate markets. Analyse affordability of different housing products	Nov-16	CRHB	Share housing evidence on the economic links		
	16	Monitor development of SCDC's Property Company to deliver rented housing	Verbal update 6 monthly	Sep-16	SCDC	Shared learning and partnership		
	17	Company to deliver rented housing		Mar-17				
Planning and monitoring delivery	18	Continue to plan and monitor housing delivery across the sub-region, including rural homes	Gather data on: * past housing and affordable delivery across the sub-region * future plans for all homes and affordable homes, including rural, and compare to Local Plan trajectories into the future	Sep-16	Enablers	Record of delivery across our area		
Evidence base	19	Review spec for SHMA in light of new NPPF and guidance, working closely with planners	Agree a new brief for between CRHB and CPOs, meeting NPPF, NPPG etc. Report to CRHB and CPOs on future joint direction of the SHMA	Sep-16	SHMA	SHMA withstands challenges of planning process		
	20	Gather evidence and promote concept of mixed tenures and property sizes on new housing developments	Pilot new guide to sizes and tenures of affordable homes. Share with enablers and PPF, and subject to discussions incorporate into SHMA	Mar-17	SHMA	Clarity on need for mix of tenures and sizes		

Priority & work area	No	Action	Output	Date	Lead	Impacts	Product	
	21	Keep evidence base updated to enable local plan development in future	City to share news on developing its affordable housing SPD, linked to Local Plan	Mar-17	SHMA	Up to date market analysis		
	22	Produce and promote housing market bulletins, monitoring market signals quarterly	Four bulletins each year	Jun-16	SHMA	Up to date market signals		
	23			Sep-16				
	24			Dec-16				
	25			Mar-17				
	26	Update and develop small-area sub-regional profiles	Profiles were launched in 2014-15 and being updated in 2015-16	Jan-17	CSHG	Up to date profiles for sub-region		
Strengthen housing's links with health, care	27	Build effective links with multi disciplinary / neighbourhood teams and help them link	Updates from Cambridge Executive Partnership Board to CRHB	Jun-16	MH RO'D	Better understanding of county actions		
	28			Sep-16				
	29			Dec-16				
	30			Mar-17				
	31		Promote new "Guide to Housing" tool to colleagues across area incl health and social care. Use partner input to build / improve	Mar-17	SRC	More housing referrals from partner agencies		
	32	Healthy Towns Northstowe	Report on progress of Northstowe Healthy Town delivery	Mar-17	CRHB	Learn from the new fund and approach		
	33	Contribute to Disables Facilities Grant review	Support county-wide review of DFGs, funding and related work programmes Contribute comments on county-wide DFG review in Summer 2016	Jul-16 or Aug-16	TR	Work together to improve DFG outcomes		
	34	Investigate the "orange card" system in place in Cambridge	Report to CRHB Assess application in other districts	Jun-16	FS	Assess wider application of orange card system		
	35	Monitor progress of Home Improvement Agency development	Update on FDC approach (in light of partnership with KLWN HIA) during 2016/17	Feb-17	CRHB	Agreement on key partners in CambshIA		

Priority & work area	No	Action	Output	Date	Lead	Impacts	Product
	36	Contribute to reducing domestic abuse	CRHB rep to attend domestic abuse governance board and update on implementation of strategy & action plan	Mar-17	??	Delivery of domestic abuse strategy with housing input	
Plan for our changing demography, particularly growing number of older people	37	Refresh / replace 2011-2015 Extra Care strategy	<ul style="list-style-type: none"> * Review future need for extra care * Clarify current provision and compare with local plan dwelling forecasts * Clarify capital and revenue funding from county and health partners * Review existing extra care and its contribution to supporting hospital discharge * Seek partner input and approval * Report on Extra Care Market Position to CRHB 	Jun-16	ECSG	ECMPS in place for 2016+	 
Other specialist housing needs	38	Help identify need for other specialist and supported housing across the sub-region	<p>Map existing provision, creating an updateable model which identifies existing provision and helps project / predict future needs</p> <p>Work with enablers and county commissioners to highlight housing needed on new developments</p>	Mar-17	SHNTFG	Plan for other supported housing need and pipeline for next 5 years	
Impact of welfare reforms	39	Monitor effects, impact and response to welfare reforms	Share information about financial capability and welfare reform issues and impacts via web resources	Mar-17	FCF	Help residents cope with impacts of national austerity	
	40		Identify impact of Local Housing Allowance changes locally on (a) private rented housing	Jul-16	SRC	Web resource on LHA rates compared to local rents	
	41		(b) supported housing	Sep-17	RSLforum	Report on ability to develop new supported housing	 
	41	Report of CRHB on roll-out of Universal Credit in 2016/17	Report to CRHB on impacts and lessons	Mar-17	FCF	Help residents manage financially	

Priority & work area	No	Action	Output	Date	Lead	Impacts	Product	
Digital inclusion	42	Report strategies and approaches members and partners are taking to digital inclusion	* Update on Smart City (part of City Deal) progress, impact on digital inclusion and any housing contribution to be made * Promote digital inclusion via CRHB web resources	Jul-16	FCF SRC?	Progress on shared actions about digital inclusion	 	  
Stock condition	43	Partners across sub-region consider stock condition pilot and commission as needed	Roll out Cambridge pilot across housing sub-region, if wanted and considered good value	Aug-17	CCRG	Better use of resources and sub-regional tool		
Reduce fuel poverty	44	Monitor incidence of fuel poverty across the sub-region	Updated fuel poverty atlas Publicise to residents and partners Share in "open data" format	Jul-16	CRHB	Promote schemes to help residents access schemes e.g. Winter Warmth		
Operate choice based lettings sub regionally	45	Assess impact of housing reforms on choice based lettings	Fixed term tenancies, pay to stay, differing rent levels, Right to Buy, portable discount, sale of council higher value homes. Increased complexity of choice and impact on CBL.	Nov-16	HLMB	Report on complexities and create a new way forward		
Prevent and tackle homelessness through agreed action plan	46	Review progress on homelessness action plan	Report on progress of key sub-regional actions in Nov 2016 (DG)	Nov-16	Hless	Progress report shared with CRHB partners		
	47	Consolidate Town Hall Lettings beyond April 2016	Establish whether other authorities want to partner Cambridge City in this project moving forward	Mar-17	Hless	Extend THL partnership		
	48	Roll out the Chronically Excluded Adults' service into Peterborough	Roll out the Chronically Excluded Adults' service into Peterborough	Mar-17	Hless	Service coverage extended		
	49	Deliver a sub-regional supported lodgings scheme	Assess feasibility of extending Suffolk supported lodgings scheme to Cams	Mar-17	Hless	Report on feasibility		
	50 51	Report to CRHB on homelessness stats across the sub-region	Statistical report and comments	Jun-16 Nov-16	Hless SRC?	Report & stats	