

Priority & work area	No	Action	Output	Target date	Lead	Impacts
1. New homes & communities						
Investigate new investment opportunities and delivery mechanisms for housing, including...	1	Investigate innovative approaches to housing delivery e.g. new delivery vehicles, City Deal, council house build programmes	Presentation on each new approach to CRHB Partners assess potential and share plans to develop similar in future	Mar-17	CRHB	New approaches used to deliver new homes & communities
	2	Monitor progress on CLTs, self-commissioned housing and self-build housing SCDC self build vanguard, plus any new tenure products	Report to CRHB following TCPA workshop on innovative approaches	May-16	SCDC	Community and self-build housing delivered. New options explored
	3	Learn from Fenland's exploration of RentPlus model for 3 sites	Report to CRHB on RentPlus progress	July 2016?	Enablers	Share learning
Viability and CIL	4	Learn lessons from CIL locally & nationally, identify problems and how we might resolve these	Report on national review to be published March 2016 Identify problems and pressures under CIL locally Work with PPF to suggest ways to overcome barriers	May 2016?	Enablers	Impact optimised
	5		Verbal update every 6 months from early implementers	Jun-16	ECDC, HDC	Impact optimised
	6			Dec-16		
	7	Investigate different local approaches to (a) viability calculations and negotiations and (b) s106 clauses	Joint CRHB and CPO meeting to discuss * SCDC review of viability (David O) * FDC lessons from HCA (with Terry F) * high profile viability cases in Cambridge (Sabrina?) * West Suffolk's approach which has increased the % achieved. * Possible change in planning approach so housing involved earlier in process?	By end March 2017	Enablers, RP devt & enabler forum, PPF	Increased housing delivery More consistent approach to viability Agreed approach with planners

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New standards for new homes	8	Work with CPOs to devise an effective local approach to new govt housing standards, linking to local plan process/mechanisms	Report to CRHB and CPOs on Inspectors remarks at City and SCDC examination in 2016/17 Joint session with planners & RPs once process reports back to discuss and learn lessons	Mar-17	Enablers	Explore a consistent approach to standards in future local plans
Housing's economic benefits	9	Pilot, publish, use and promote tool showing effect of housing on economic activity through construction, management & maintenance	Create, publicise and share "ready reckoner" to use national data to impact of housing (devt and mgt) on the economy	Mar-16	SB	Stronger evidence on housing & economic links
	10	Develop relationship with LEPs and other economic partners to ensure housing contributes to a developing a strong economy, and economic impacts of housing are understood	Share evidence from new development surveys combined with housing issues, economic profiles & ready reckoner Invite Claire Flowers form LEP to CRHB meetings to link up	Mar-16	CRHB	Share housing evidence on the economic links
Potential of private rented housing	11	Devise how to assess the potential of our rental and intermediate housing markets across the sub-region	Explore use of data on rental and intermediate markets. Define the outputs needed to assess these markets. Develop into a tool as part of our SHMA and to develop SPD in Cambridge (initially)	Mar-17	SHMA/CSHG	SHMA provides insight to our housing markets
	12	Monitor development of SCDC's Property Company to deliver rented housing	Report to CRHB on Prop Co progress	By 01/03/2017	SCDC	Shared learning
Planning and monitoring delivery	13	Monitor housing delivery across the sub-region.	Ensure districts are ready when HCA asks for a statement of support for housing schemes in their area, if not via the CLIP	Mar-17	Enablers	Support provider bids for funding

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	14		Gather data on past housing and affordable delivery across the sub-region, Report on delivery in October each year (once AMRs released by counties)	Oct-16	Enablers/SB	Record of delivery across our area
	15		Gather data on future plans for all homes and affordable homes, including rural, and compare to Local Plan trajectories into the future	Oct-16	Enablers/SB	Clear picture of plans across area
	16		Investigate JSPU infrastructure investment plan to see if housing could align	By 01/03/2017	Enablers/SB	Alignment of plans / needs
Evidence base	17	Review spec for SHMA in light of new NPPF and guidance, working closely with planners	Agree an approach to housing assessment in 2016/17 CRHB and CPOs Agree on short and long term approach to housing need	Mar-17	SHMA	Current SHMA withstands planning challenge Robust and credible assessment
	18	Gather evidence and promote concept of mixed tenures and property sizes on new housing developments	Pilot methodology regarding size and tenure of homes needed, including affordable, in line with objectively assessed need	Mar-16	SHMA	Clarity on need for mix of tenures and sizes
			Review affordable housing need in line with OAN, national guidance, market signals, and local plan outcomes as they are published	Mar-17	SHMA	Continue to evolve approach to assessing housing need
	19	Produce and improve quarterly housing market bulletins, monitoring market signals	Four bulletins each year	Mar-17	SHMA/SB	June Sept Dec Mar
	20	Review small-area housing profile use and VFM	Profiles were launched in 2014-15, time to review before updating them	Mar-17	CSHG	Either updated profiles or end of project

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2. Homes for wellbeing						
Strengthen housing's links with health, care and wellbeing, especially implementing the Care Act, Transforming Lives and Uniting Care Partnership	21	Work to build effective multi disciplinary teams and help them see /understand link to housing partners & issues	Monthly feedback from County Council and Cambridge Executive Partnership Board to CRHB	Mar-17	MH, RO'D	Shared learning Stengthen links with health and social care colleagues
	22	Support and contribute to "Healthy Town Northstowe" which secured DoH funding in 2016	Invite presentaiton on Northstowe Healthy Town DoH funding, and contribute ideas	Date TBC	Iain Green?	Shared learning
	23	Support work to review Disabled Facilities Grant being led by Cambs County	Invite presentation on DFGs at CRHB Contribute to County review use of DFGs	Date TBC	TR / CCC	Housing partners contribute to review
	24	Monitor progress of Home Improvement Agency development	Update on FDC approach (in light of partnership with KLWN HIA) during 2016/17	Mar-17	CRHB	Agree on CambsHIA partners
	25	Investigate and identify ways housing partners can contribute to indicators of vulnerability (the "orange card system" at county council)	Housing partners participate in the scheme and help identify vulnerable customers appropriately	Mar-17	N&CF / Frances	Vulnerable people made safer
	26	Contribute to reducing domestic abuse	CRHB rep to attend domestic abuse governance board Update CRHB on implementation of strategy & action plan	Mar-17	MH, RO'D	Delivery of domestic abuse strategy with housing input
Plan for our changing demography, particularly growing number of older people	27	Support production of extra care market position statement	Statement produced including *Review of need for extra care housing * Clarify support for capital and revenue funds needed * Clarify source of funding e.g. county council and health partners. * Statement in harmony with plans for other models of provision	May 2016?	ECSG	Statement agreed & published

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Other specialist housing needs	28	Identify need for other specialist and supported housing across the sub-region	<ul style="list-style-type: none"> * Map existing provision * Create an updateable model identifying provision * Use to match with projected future need * Work with health and social care to quantify future need, aligned with OAN * Compare supply, forecast need, and new development sites across the sub-region 	Mar-16	SHNTFG	Plan for other supported housing need and pipeline for next 5 years
Impact of welfare reforms	29	Monitor effects, impact and response to welfare reforms via work of FCF	Create a web page for financial capability and welfare reform issues and impacts, to share across the sub-region, virtually	Mar-16	FCF	Help residents and mitigate against impacts of national budget
	30	Identify impact of welfare reforms, especially Local Housing Allowance changes, on new and existing provision of supported housing.	<p>Investigate new ways to fund and maintain supported housing across the sub-region, especially for young people which appears to be most badly affected.</p> <p>Learn from Axiom alternative model being developed</p> <p>Report to CRHB to discuss</p>	Date TBC	<p>Enablers?</p> <p>Others?</p>	Aware of alternative methods/approaches
	31	Assess impact of new schemes including Starter Homes, extension of right to buy, sale of high value council housing, benefit changes especially LHA rate freeze	Series of briefing notes ready to share with partners about changes and impacts, which help inform local policy responses	During the year - end date 01/03/2017	CSHG/enablers/ whole mix really	

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Digital inclusion	32	Report to CRHB on strategies and approaches members and partners are taking to digital inclusion	Checklist of actions and consideration of their application and impact Progress shared / sub-regional actions to support digital inclusion through CRHB or individual partners Update on Smarter Cities and City Deal, which touch on digital inclusion	Mar-17	FCF? N&CF?	Progress on shared actions Joint work on digital inclusion
3. Existing homes						
Stock condition	33	Review and work to improve conditions in existing private housing	Extend stock condition tool based on secondary data, increasing coverage from pilot area (Cambridge) to others in the sub-region	Mar-17	CCRG	More comparable data on condition of existing homes
Reduce fuel poverty	34	Monitor incidence of fuel poverty across the sub-region	Annual update to fuel poverty atlas Publicise to residents and partners Share in "open data" format	Jul-15	CRHB	Promote schemes to help residents access schemes
4. Housing need & homelessness						
Operate choice based lettings sub regionally	35	Assess impact of new policies such as fixed term tenancies, pay to stay, portable RtB discounts, the increase number of options on rent setting; review the complexities these create for CBL and ensure the system is as transparent as possible for customers	Reports to CRHB using from new IT system to be produced for HLMB to monitor key trends 2016/17 onwards	Mar-17	HLMB	Improve information to monitor changes and impacts
	36	Share learning on the self-build register and possible roll-out to SCDC neighbours or the whole sub-region if appetite via Homelink	Report to CRHB on the self-build register, the SCDC pilot and the new home-link module to see if other partners are interested in using the same system.	Mar-17	CRHB	Share learning

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Prevent and tackle homelessness through agreed action plan	37	Review progress on homelessness action plan	Report on progress of key sub-regional actions in Nov 2015	Nov-15	Hless	Progress report shared with CRHB partners
	38	Consolidate Town Hall Lettings beyond April 2016	Business plan was approved 2015/16, monitor progress and participation in THL	Mar-17	Hless	Extend THL partnership
	39	Roll out the Chronically Excluded Adults' service into Peterborough	Roll out the Chronically Excluded Adults' service into Peterborough	Mar-16	Hless	Service coverage extended
	40	Deliver a sub-regional supported lodgings scheme	Assess feasibility of extending Suffolk supported lodgings scheme to Cambridgeshire	Mar-16	Hless	Report on feasibility
	41	Increase awareness of homelessness trends across the sub-region	Report to CRHB on trends and changes (frequency TBC)	During the year i.e. by March 2017	Hless / SHMA / SB	Share learning